No. 92 (54)

Taiwan Chikusan Kogyo Kabushiki Kaisha, Calebes.

Name of Firm: Name of Representative: Yoshio Enami.

Kinds	Place	Ind Clerk	onesian Labour	Employe r Total	s Aimed out	put ========	Real output	Distri	bution =======	==
Live-stock general	88 Kotobuki-doori	2	2	4	yearly (cow 1.	200 heads	yearly 540 heads	Navy 5	Vivil	
Buying cattle & supplying meat	Futaba-doeri	, 6	30	36	Buffalo 10,	000 heads 600 heads	4,290 heads 5,700 heads	5	65	
Enhancement Cattle	Pig shed 8 places Cow 2 "	3 2	150 45	153 47	Pig 5, Cow,ox	000 heads 200 heads	2,500 heads 150 heads			
Refregiating	Makassar, Bone	· 6	40	, 46		60 tons	41 tons	6	5	
Milk supply	(Makassar (Tjikolo (Patalasang	2 1 -	50 40 15	52) 41) 15)	Milk	300 liter	210 liter	5	4 - 1	í.1
Buying Hide & etc.	Soenggoeminasa	1	20	21	Cow hide 2, Buffalo"25, Goat " 67,	000 pcs	2,080 pss 21,565 pcs 9,226 pcs		·	
Tannery	Soenggoeminasa	9	350	359	(Cow hide 5, Buffalo"16, Goat " 15,	000 "	1,497 " 3,810 " 11,246 "			٠.
Glue	tjikolo		. 66	66 .		"12 tons	1,773 kg	15	. 1	
	Soenggoeminasa Bone	· _	20 12	20) 12)	6,	,000 p r s	1,150 pairs	7	3 :=======	=

Opinions on management.

Tanneyy a) There are plentiful supply of tunnin absorbed from bark of manglove but it is essential to use bark of wattle to improve the quality of leather.

b) Continous supply of sulphuric acid caustic lime are necessary.

c) If we get heavy chrominacid potassium, we can make more good soleleathers.

Shoes factory

a) It was not sufficient supply of 3 mm. and 2 mm. nails.
b) It must be selected good sewing yarn for shoes.

Glue factory
We use materials inferior hides and wastes which produces during cutting shoe's shape.

It is necessary to suply of ample ammonia to use all refrigerator, and ice chamber.

you must have at least one handknife machine and two spare knives for SHAVING MACHINE.

¹⁾ Re material

Workers of tannery, glue factory, cow Pasture and pig shed are provided each houses and supplying each foods (I. e. rice, maize, salt, dried fish, vegitables and etc.) and daily goods (i.a. clothing and soap) and also concidered houses for couple workers. If we can transfer all products through distribution channel, we can do our all strength to productions, 6) Remarks. As the resul of experience, it is not profitable to engage a big scale system for enhancing number of pigs and other cattles here from the standpoint of enterprise so it is advisable to teach many Indonesians to feed cattles and lead them for further getting good number of things and quantity qualities.

About management of cows for milk we must change inferior cows for superbor cows and keep grasses for the feeding while dry season.

TAIWAN GINKO. (Bank of Taiwan, Ltd.) Name of Manager: The Bank of Taiwan Ltd., "akassar commenced its own business on the 1st June 1942, undertaking the agents of THE BANK OF JAPAN and THE SOUTH DEVELOPMENT TREASURY on the 20th August and the 1st September the same year respectively. The SOUTH DEVELOPMENT TREASURY issued THE SOUTH DEVELOPMENT TREASURY NOTES from the 1st April 1943 and took over the Japanese Military Notes which had been in circulation up to that time as its own notes. THE BANK OF TAIWAN LTD., including the above agents, closed its business on the 28th September by the order of the Commanding Officer of N I C A. The kinds of business are as follows:-Deposit in general. Remittance in general. Discount of bills to supply the enterprises with circultating funds. THE SOUTH DEVELOPMENT TREASURY. Deposit from Banks and post offices. Remittance to settle balances of THE BANK OF TATWAN LTD., against its bruches. 3. Lean to supply THE BANK OF TAIWANLID., with business funds. THE BANK OF JAPAN. Deposit of public money.
Remittance of public money. Exchange and custody of Japanese Bank Notes (THE BANK OF JAPAN notes, THE BANK OF CHOSEN notes, and THE BANK OF TAIWAN notes) and Japanese Government money (small amount of paper money and auxiliary coins). The details of this report were submitted already to the Chief of the Economical Department of N.I.K.A..

Name of Firm: Tetsudoo Koogyo K. K. Makassar branch-office Name of Rep.: S. Takaike. Summary of Enterprise Employees Clerk Labourers Total Kinds of Enterprise. Location Real output. of offive. The contracting The contracted amount since the beginning of this works- f 3,126,000.00 business civil 611 engineering & Makassar Building. The principal contracted works:
1) The railway. Constraction works.

2) Extention of water works.

3) Reapiring & establishing houses in Japanese compounds. Road works, between Chamba & Tohbole. Establishment work at Malime. Bridge works, between Pangkadjene & <u>Tongđongkoera.</u> B) Opinions on Mangement. 1). Re! Materials. Our business always depends upon remarkably the complete fulfilment of the contracts by the collector of materials. 2). Equipments & powers:a). Arrangements of trucks about 15 sets. b). Complete equipment of earth-workstools. 3). Gathering labourers & labour maangement. a). Gathering labourers in Selebes. b). Arrangements of clothes & medical treatment. c). Distribution of provisions in free (gathering provisions with priority in the neighbourhood of working places.)

	No. 95 (58)					•	
	Name of Company: Name of Representativ	TSUBONO SHODEN S. TSUBONO.					s ≈ 1
	Summary of Enterprise		SAMOTA AL CAR	, , , , , , , , , , , , , , , , , , ,	artita Artitania N		:
	Kinds of	Position of the	Indonesian-	Output and a	ealing quality		
(,	Enterprise.	factory & office.	Employee.	Itemaling oAim	dtQuentity	Real quentity F	lemarks
	a)Gathering of resin, rattan, coffee, Kapoek,	(Office)	(Clerk) Makassar 11	Resin	2,000 tons	500 tons	,
	shell, bee-wax, Kapok	Weg, Makassar.	Bonthain 9	Rattan Coffee	2,400 " 1,200 "	100 " 300 "	
	seed and packing	(Branch)	Watampone 9	77 9	£750 " · · ·	-≠ Ginned	
	material.	Bonthain, Watampone,	Singkang 5 Palopo 12	Gath-Shell eringBee-wax	600 " 60 "	kapok	
	b)Trading@we engaged in as a member of	Singkang Palopo, Malili, & Rantepao.	Rantepao 14	Kapok seed	200 "	_	
	BUSSHI HAIKYU	Station-palce)	Total 60	Packing- 1	máde as much	mat 35,000	-
	KUMIAI)	Boeloekoemba, Kolaka		material	as possible	sheets substitute	
	c)Barter(we were in	Siwa, Masamba, Wotoe,	Total 800	, i.	•	hembag	•
	charge of import- ing of agricultual	Enrekang, Kalosi, Mak				20,000	• • •
	products, stone-leek(B)	and Madandang.	_large_total_	:		bágs rope 500,000m	
		utton iactory) No.54 aradekaja we	860			kalolo 5,000	. ,
	soy-bean, katyang- hidjau, Ketoembar &	Makassar	6)			(a kind rolls	
		Bag & matting factor	v)	Button	600 boxes	of mat)	, -X======
		Rantepao.			(monthly)	(monthly)	one bor
	substitute-hembag &(K	apok factory &	<i>:</i>		, j.;		1,728
•		farm)		Pro- Mat or 1	5,000 (")	8,000(")	buttons
	e)Keeping and managemen	t Bonthain & Palingisang.		tion bag	7,000 ()	0,000(. ")	
	of the Dutch Kapek Factory and Farm.			Substitute,			
			· · · · · · · · · · · · · · · · · · ·	hembag 5(Kapok	0,000 (") 300 tons		
				(Bonthain)		160	
~				Kapok	(yearly) 150 tons	110	
				(Palangi- sang)	(" !		stoppe
			May A se	Bart- Agricultur-	- Imported as	***************************************	37 13 0
				er al products	s much as	↓ 1 → 1	Nothir
	=======================================		==============	=======================================	much as possible		1mport 1945.
			, ~			, , ,	
	タートグラー すんみょう かんしょうしょう						

Opinions on management.

Gathering, barter and trading are generally associated with the matter of transportation. And also the gathering of natural resources (resin, rattan, shell and etc.) depended upon the transport capacity, and so we herein give on opinion only on the factory and the farm.

1) The Button Factory. The raw materials are calm-shells and cocoa-nut shells. The machinery of this factory can not only produce sufficiently to meet the demands all over the EAST INDIA, but also there is none of careas about gathering raw materials because of enough here. For example, the trocas-shells the Chinese in Makassar possess are of large quantity enough for raw material

during five years.
2) The Bag and Matting Factory.

There is a great deal of so-caaled "IATOEH", a kind of ruch near Rantepao, with which we can easilly make a bag and matting. And if we use the fibre of the wise! wild sisal which thrives there, we have no lack of raw material.

In the past it was very difficult to get raw material owing to shortage of labourers and transportation, as the result of the increasement of the rice production. But in future these troubles will be didssolved and them it will be possible to aquire raw material without difficulty.

3) The Kapok Factory.

Even except for The Bonthain Factory, The Palangisang Factory is loaded with much difficulty of getting raw material, and the attached farm produces only a little more than 60 tons of Kapok (unginned) a year, so that it has to carry raw material from the distant area of Kadjang. In addition, as there being cloudy weather nearly all the year round, kapek can not be fully dried up. Therefore, it seems to be an error that the factory was erected at such a place as Palangisang.

Equipment and power.

1) The button-factory was bombed and damaged, and was compelled to remove into the provisional

Marshalan					. •
Que	antity	· Capacity(menthly)	R marks.	
Boring machine Grinder	29 7	2,900,000 1,470,000	pieces	AS polishing machined and so arrived from Japan, the equi	lpment o machines c
Drilling machine Polishing machine		1,200,000	, tf =	couldn't be arranged in good	order.
Refitting machine	5	1,000,000	11 ,		

With the capacity of a polishing machine as a standard, it proves to be possible to produce 450,000 buttons a month, using a 3 HP motor the power of which is quite enough and operated perfectly.

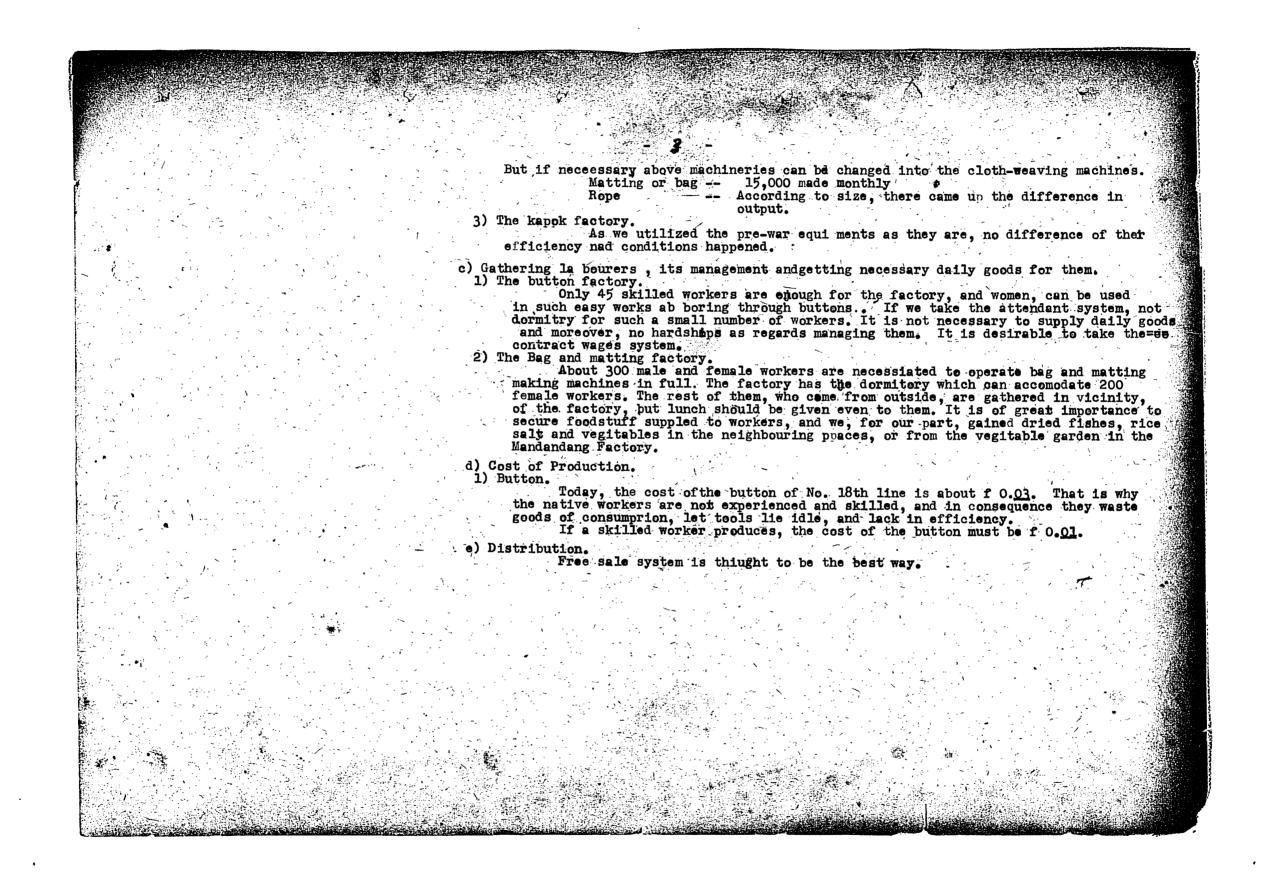
2) The bag and Matting Factory, Rantepao.

Factory, dwelling house and garage -- completed. Storehouse

-- not yet finished.

Machinery --- As a large proportion of bag-making machines didnot yet arrive and besides among machines already be here, there were more or less damaged, there arrangement consequently were uncomplete.

The machines -- Each making 100 mats and ropes, and those, 25 sets for thick ropes were installed and set in movement, these were overated by human-power and no motors or en-



Name of representative: Summary of enterprise. Emphoyees

Clerk Labourers Total. Aimed production Yearly

R al production yearly K.i.n.d. Place a) Cotton pa nting Gathering & Menado. Dongala 14,500 piculs. 6,300 piculs Dongala Cotton Boso Bangai 5,000 160 Ginning Teri teri b)Jute p anting Dongala Dongala Gathering Poso Bangai c)Grain 🦳 Bangai 51 Paddy (Poso Bangai Dongala Gathering (Dongala (Poso Corn 1). 2). a). Number of avaiable labourers are reached to MAXIMUM, b) It is necessary to get necessary daily goods for labourers as bonus 4). Raw Cettonalf 70 per picul Ginned Cotton f 400 5). All goods delivered to NIPPON MENKA SAIBAI KYOKAI. It is very difficult to plant cotton here as enterprise.

Name of Firm: TOYODA JIDOSHA KOGYO KABUSHIKI KAISHA LTD. (Auto Industrial and Repairing Factory) Name of Representative: K. TERADA. A. Summary of Enterprise: Location of Fact-Indonesian Employees Aimed output Real output Item. 1.Auto Repairing Repairing Sambond jawa Repairing ahout 80 For official concerns 35au about 150 Makassar autos. autes. civilaan 2.Auto Construction 3.Manufactur-Manufactur Manufactur-Distribution of carts For official concerns 25 car ing carts. ing carts ing about 100 50 carts civilian " B. Opinions on Managements. For the vehicles made in Japan, Imported from Jaapn, Parts and belongings of Engines amounts f 236,718.45 (for the starting of business)

For the vehicles made in abroad, Imported from Java, L) Materials: amounts f 345,109.57 2) Machinery & equipments: For repair & construction of vehicles, it is no necessary of mechanical powers. For repair & construction of vehicles, it is no necessary of mechanical powers.

<u>Gathering labourers & labour's management:</u>

For relairing vehicles, the short of techinacians caused us the necesity of training the same here by ourselves about 100 Indonesian from Java among whom trained, became to be able to repaire the vehicles to some extent, under the charge of the head technician of the Indonesian after being trained one year and half. And another 100 Indonesian workers were trained gathered from the districts, here.

As for the carpenters for making carts, 10 Chinese & 80 Indonesians we employed & the necessary articles & provisions for Indonesian workers were obtained from Labour Association of Civil Administration (Ex Minsei Bu). of Civil Administration (Ex Minsel Bu).

4) Case of products & distribution:

The vehicles imported from Japan & Java, were chiefly distributed to the vehicles operator South Developing Exploitary Campany (NANYO TAKUSHOKU).

Re airing vehicles were 45% for official concern & 55% for Civilian respectively Distribution of carts, manufactured were 50% for each of them, as above mentioned list.

No. 96 Name of firm: Toindo Senyohin Kabushiki Kaisha, Makassar Branch. Name of Representative: S. Hayashi. Summary of Enterprise. Distri-Ki nds of Place of Aimed dealing amount. Real dealing amount Employee bution Firm Import, distri- No. 23 Tachibana bution, manufacture, doori, Makassar Clerk: 4 repaire, and For ship 75 % for factory 25 % Yearly yearly f 40,000.00 f 600,000.<u>00</u> qttachment of necessary goods for ships Opinions on Managements: () 1). We imported nearly all necessary goods for ships and do business in a short time, but we think we must manufacture the necessary goods for ships by using materials here. 2). We did not feel the shortage of labourers of little requirements. 3). The cost of production under special war time condition was fairly high, but in future it may be reduced.

No. 99 (62)

Name of Firm: TOA KOHKOH KABUSHIKI KAISHA, NANPOH KAGAKU KOGYOSHO. Name of representative; TOJIRO SAKAI.

A) Summary of Enterprise.

Kinds Place	Indo	nesian Employees Labourers Total	Aimed production monthly	Real production mon monthly	nthly Distribution
Toilet Panaikan paper GGoa	. 8	150 158	300,000 leaves	250,000 leaves	All delivered to Selebes Busshi
Polishing paper	1	14 15	10,000 "	10,000 "	Haikyu Kumiai

B) Opinions on Management.

a). Toilet paper.

Main materials, GANEMO and paste, were smoothly got continously from dealers, but CAUSTIC SODA became very scarce on the progressof war, so we used ashes or other substitutes.

` b). Polishing papaér.

Scrap of glass gathered at Makassar, SIIEX was digged at PANKADJENE but produced very small quantity. Difficulty of getting original papaers which will be painted was compelled to stop making polished paper from August, this year.

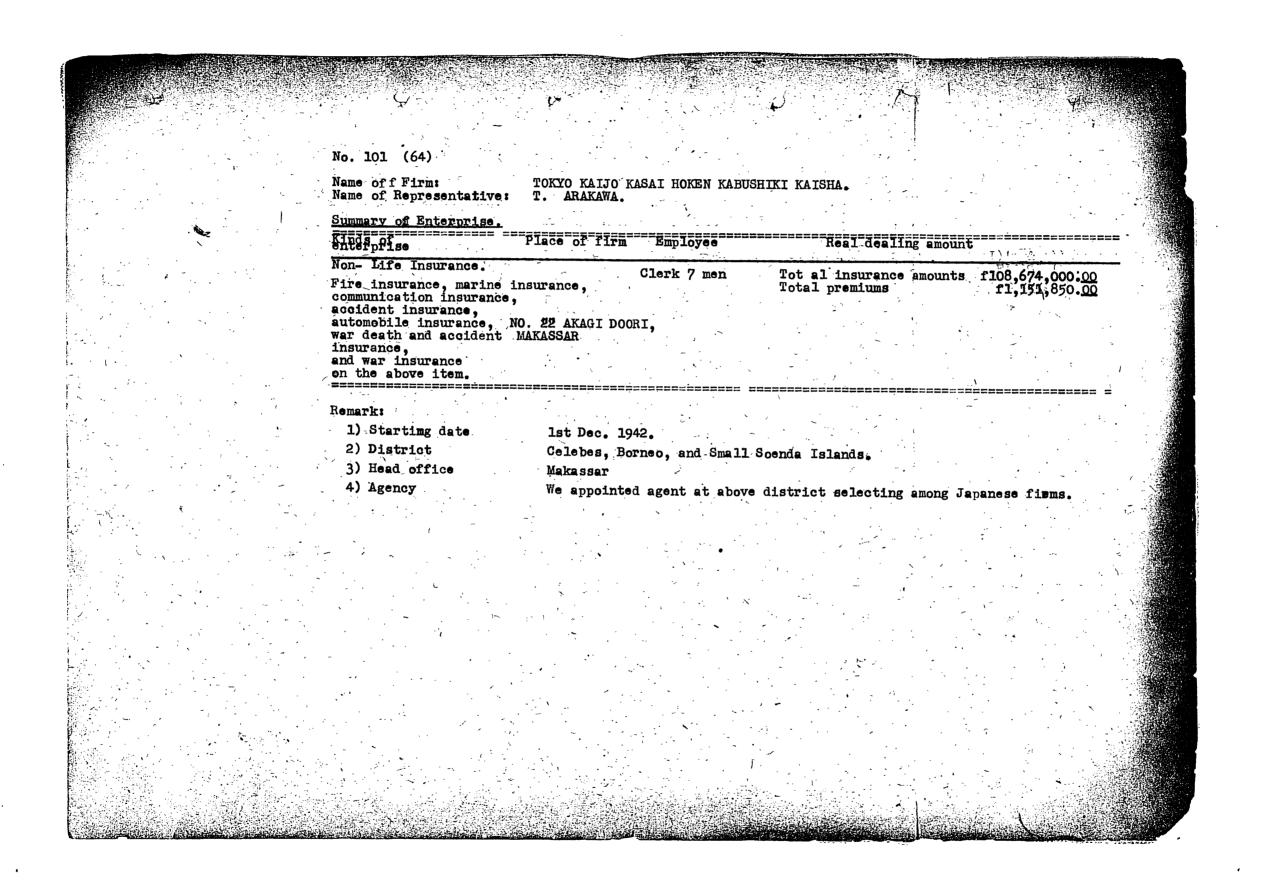
- 2) AS the eqipment s now are very primitive, even do our best we can not exceed abovesimed production. We are now constructing beater by aid of electric motor. Although after completed hese equipments, without farther manufacture paper, we can raise production 20/30 % up omly.
- a) Large portion of the workers can get from the vicinity of the factory, but for the special workers we have given house within the factory.
 - b) As hygenic accomodation, we used doctor and fixed a rule 66 of aids for disaster.
 c) About main foods we got permission of supply from Goa Bunken for workers, others from Makassar,
- but we can not afford enough owing to war.

 4) As we firstly contemplated large scale of factory, we provided fair large amont of materials and personnel, so general expenditures were used. As the above result cost of production becomes very high compared with other firms.
- So far we experienced in making toilet papers, it looks like better to make small scale.

 5) All the products delivered to Selebes Busshi Haikyu Kumiai.

NO. 100 Name of Firm: TOKYO GAS K .K . MAKASSAR JIGYO SHO Name of Representative: Y. OHMORI. Summary of enterprise. Trong Taggition Indonesian Employees Real output (monthly) KINDS. Location. Quantityes of distribution Gas f. 13,400.-Gas-Coke f Tr f 9,600.-3,600.doori 9, works. `600**.-**400.-2,100 ltrs Makassar. Liquid Ammonia f 600.-200.-Opinions on Mamagement: Raw materials. a) Coals- We used Tondongkoera coal till the truce, but in view of its caking power, ash and sulpher contained we want to import suitable foreign coals necessary for 200 tons b) Ferro oxide- As there is a large amount of Fero-exide at the district of Patjinan near Makassar, it is profitable to assure the right of the production to avoid the dispersion of it. Equipments and Powers. a) Gas holder- Gas holder now in use are superannuated and so a quick installments of new ones (1,200 m gas holder x 2 sets) are necessary. Preferably this gas holder shall be constructed in a supply station out of the factory. b) Purifiers As covers of 3 purifiers now in use because came rusty, renewal of them are n ece ssary. c) Main valves- We wnet to insert several new valves between the main valves in this city. Gathering labourers and Labour Management. It will be better to rely upon one or two trustful Indonesian officials for the management. 4) Cost of production. Price of coal per ton Coal consumption per month 200 tons-Percentage of Coke production from coal 60 % With the valves mentioned above, cost of production are as follows:

Charge of gas per m f0.20 Coke per ton Tar per 1,000 litres, " 150.-Distributions. If we use 200 tons of coal per month for gas work, we think that there are no lack for the demand of gas, cokes ans tar at present in Makassar.



No. 103 (103) Name of Firm: YAMATO HOTEL Name, of Rep,: Y. TOMITA. A) Summary of Enterprise. Real output /day Distri-Early in Aug. bution. Aimed output / day Kinds of Places. Indonesian Labourers Aimed Enterprise. Clark Laboures Total / day bution. Yamato Hotel Makassar. Hotel. Fuji Hotel Makassar Yamato Hotel Parespare Yamato Hotel Marine Nasu House Makassar

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·	•••	,	-		. Dament	on Japanese er	tammidad in '	Colobes		
		====	; :====	====== ==============================	- Peseses	: on Javanese er	ESSESSESSESSES	essessessesses	======	.===4==================================
	` .	Ser:		Name of	Name of	Kind of	Position of Office	Indonesian Employee		Summary of enterprise!
		new.	old	company.	Rep.	enterprise.		Clerk Labouer	s Total	
-		5	2	Asano Bussan K. K.		Trading (gunpowder)	Daalen Keg 53 Makassar			These six firms engaged only in the business of SEIEBES BUSSHI HAIKYU KUMIAI
		31	24	Kofuku Sangy K. K.	o M. Hirano	Trading (cotton-yarn & cloth)	Iage Weg 78, Makasar			(Celebes goods suppling & distributing rporation) and as members of its staff, and so they had not their own enterpris
		-69	30	Sakurai Yoko	M.Mori	Trading.	Tempel Str. 138, 140. Mak.	1 2	3	Knowledge concerning their trading busibeing wanted, the activities of the Corporation should be referred with.
_	-	71	32	Shinko Gomei	N. Yokoi	(China ware general march andice).				pozaszon sasans y
•		· 90	51	Daishin Yoko	K. Naruse	Trading.	Passar str.45 Makassar.	2	2	
		105		Usui Shoten	S. usui	11	Makassar.			Do and the man the huginess
	· ,		2	Asahi Shinbun		News paper Report.	#			Before the end of the war, the business already chosed & now a representative in Celebes.
· ,		- 	66	Domei Tsushin.	S. Kuzuno.	II	Klapper laan 68, Makassar.	35	35	On 1st Nov., 1942 branch office was est ablished here, and we caught oversea by cast form Tokyo as wellas reported on conditions here to Japan. Distributed
	•	•						100		the Japanese hereabout 200 copies of paperin a month. Our business was take over to the authorities of NICA on 261 Sep., 145.
				Koa Restaura	+ T Hamada	Restaurant	Passar Str. N	4; k.		Closed on 1st Oct., '45.
		_ <u>2:</u> 50		Japan Publi- cation Contr		Supplying of		1,	10	
•	٠.	6	B 16	ing Co., Ltd.	R. Ogawa.	Selling of m	edicines. 3E Beroe Str. Makassar.	·		Business was started herein Apr.,44. Building of the pharmacential factors was set out at Bontoranba,Goa in Jan but stopped in May,owing to an unfavo
	,						W 5			situation of war.
		77	4 35	Showa Restaurant	K. Hayashi	Reataurant	Maradekaja We	g 23 10	10	Restaurant for the Japanese

海 I 1 9-56

邦人事業摘要